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Richard Bakalar joined IBM's Healthcare and Life Sciences team after 26 years of military service in the US Navy Medical Corps. He has extensive experience in clinical medicine, diagnostic imaging, applied information technology and Telehealth. He is board certified in Internal and Nuclear Medicine. Dr. Bakalar served as the Executive Assistant to Navy Surgeon General for Global Telemedicine initiatives. He established the Navy's Telemedicine Business Office to coordinate Navy-wide Telehealth activities to design, field and manage its Global Digital Teleradiology PACS network for 30 Navy ships, 23 shore-based medical facilities and three medical centers.

Dr. Bakalar is a subject matter expert to *NAHIT and the National Research Council which conducts independent assessments of **NIST (Information Technology Laboratory). Richard is the President of the American Telemedicine Association (ATA).

Dr. Bakalar is the Chief Medical Officer on IBM's Innovation team. He the senior clinical advisor to the US and Canadian Healthcare Business Consulting Services teams which focus on clinical transformation strategy within patient centric networks, including electronic Patient Health Records (ePHR). He has consulted on enterprise diagnostic imaging strategic planning engagements in British Columbia, New Brunswick, Alberta and Ontario and is a member of the ***SCAR's Hot Topic Expert Panel.

Revised: August 2006

*National Alliance for Health Information Technology (Clinical Advisory Group) - www.nahit.org

**National Institute for Standards and Technology - www.nist.gov/

***Society for Imaging Informatics in Medicine (formerly SCAR) - <http://www.scarnet.org/index1.html>